

# MAINFREIGHT LIMITED FULL YEAR RESULT TO MARCH 2015



# **Result Summary**

Net surplus after tax and before abnormal items up 7.7% to NET SURPLUS \$83.48 million

**REVENUE** 

Revenue up 6.8% to \$2.05 billion Excluding FX up 8.7% An increase of \$130 million

**EBITDA** 

Another record figure for EBITDA: \$162.20 million; up 8.7% Excluding FX up 10.4% All regions ahead of last year



Satisfactory – expecting weakness in Australia over the next six months, otherwise confident of further improvement



#### Dividend

**DIVIDEND** 

Final dividend of 20.0 cents per share Books close 10 July 2015; payment on 17 July 2015 Total dividend for year 34.0 cents per share, increase of 2.0 cents (6.25%) over the previous year



# **Capital Management**

NZ\$ MILLION	THIS YEAR	LAST YEAR
Operating cash flow	113.65	120.37

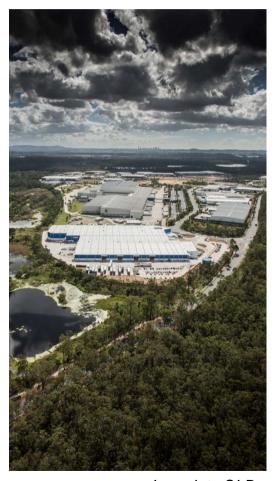
- Abnormal gain of \$12.15 million in last year's numbers
- Capital expenditure totalled \$130.90 million Land & Buildings: \$100.3 million, including:

Christchurch Rebuild	\$20.4 million
Westney Road Extension	\$25.2 million
Hamilton Land	\$7.8 million
Hamilton Building	\$22.4 million
Brisbane Completion	\$5.0 million
Melbourne Land (Epping)	\$14.8 million



# Capital Management ...

Capital Expenditure Expectat	NZ\$ million	
Total Capital		104.4
Property - CHH/ AKL (Westney) / HAM - Sundry - Hamilton - Christchurch (Air & Ocean) - Christchurch (Owens) - Auckland (Southdown Ln)	Completion  Disposal Land/Building Land Building	14.3 2.3 (6.0) 5.7 10.5 3.5
Total New Zealand		30.3
<ul><li>- AU Melbourne (Epping)</li><li>- EU Romania</li></ul>	Building Building	43.0 3.1
Total Property		76.4
Other		28.0



Larapinta QLD



# Full Year Analysis: Revenue

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	542,667	505,189	7.4%	<b>↑</b>
Australia: AU\$	490,646	458,473	7.0%	<b>↑</b>
USA: US\$	422,163	363,565	16.1%	<b>↑</b>
Asia: US\$	44,230	37,704	17.3%	<b>↑</b>
Europe: EU€	259,711	250,721	3.6%	<b>↑</b>
Total Group: NZ\$	2,054,339	1,924,407	6.8%	<b>↑</b>
			(excl FX) 8.7%	<b>^</b>



# Full Year Analysis: EBITDA

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	73,606	67,375	9.2%	<b>↑</b>
Australia: AU\$	37,239	35,191	5.8%	<b>↑</b>
USA: US\$	19,108	18,853	1.4%	<b>↑</b>
Asia: US\$	4,989	3,523	41.6%	<b>↑</b>
Europe: EU€	11,913	8,922	33.5%	<b>↑</b>
Total Group: NZ\$	162,195	149,187	8.7%	<b>1</b>
			(excl FX) 10.4%	<b>↑</b>



# Second Half Comparison: Revenue

2 <sup>ND</sup> HALF THIS YEAR	2 <sup>ND</sup> HALF LAST YEAR	VARIANCE	
286,728	262,042	9.4%	<b>↑</b>
254,432	234,227	8.6%	<b>↑</b>
215,254	185,446	16.1%	<b>↑</b>
22,485	19,172	17.3%	<b>↑</b>
129,871	125,973	3.1%	<b>↑</b>
1,067,238	971,708	9.8%	<b>↑</b>
	THIS YEAR  286,728  254,432  215,254  22,485  129,871	THIS YEAR       LAST YEAR         286,728       262,042         254,432       234,227         215,254       185,446         22,485       19,172         129,871       125,973	THIS YEAR         LAST YEAR         VARIANCE           286,728         262,042         9.4%           254,432         234,227         8.6%           215,254         185,446         16.1%           22,485         19,172         17.3%           129,871         125,973         3.1%

(excl FX) 9.6% ↑



# Second Half Comparison: EBITDA

\$000	2 <sup>ND</sup> HALF THIS YEAR	2 <sup>ND</sup> HALF LAST YEAR	VARIANCE	
New Zealand: NZ\$	43,712	39,720	10.1%	<b>↑</b>
Australia: AU\$	21,835	21,110	3.4%	<b>↑</b>
USA: US\$	9,075	10,450	(13.2)%	ullet
Asia: US\$	2,751	1,703	61.5%	<b>↑</b>
Europe: EU€	6,721	4,954	35.7%	<b>↑</b>
Total Group: NZ\$	92,898	85,885	8.2%	<b>↑</b>

(excl FX) 8.4% ↑



#### **New Zealand**

- Satisfactory performance across all divisions
- Domestic Transport volumes increased by additional 150k consignments
- Occupation of new facilities at Christchurch,
   Auckland and Hamilton from May 2015
- Logistics division saw reduced profits as construction disrupted utilisation and increased costs
- New warehouse facilities in Christchurch and Auckland will assist growth long-term
  - Flow over into Transport division
  - Specialist sectors, food, beverage, DIY, hazardous goods, and now perishable food products

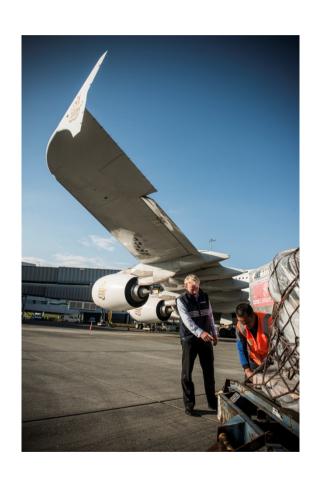


Christchurch Rebuild Complete



#### New Zealand ...

- Air & Ocean division again increased revenues across all modes
  - Increasing market share inbound Asia trade lanes and dry air exports
  - Air & Ocean network intensified greater rural sector presence – small Dunedin acquisition
  - New Air & Ocean facilities planned at Christchurch Airport location





#### New Zealand ...



Expect consistent improvement across all divisions

- Logistics will face increased costs of new facilities, but will also gain access to new markets
- Air & Ocean will continue its growth, particularly ex Asia



#### Australia

- Second-half performance from Domestic Transport and Logistics disappointed
  - Increased cost structures labour / property costs
  - Margins impacted through under-utilised linehaul/ PUD (pick up and delivery) and new warehousing facilities
- Logistics utilisation affected by seasonal volume reduction (agriculture customers) and new facility costs
  - Gained significant duty free account (March start)
  - Additional large beverage accounts under tender





#### Australia ...

- New Transport and Logistics facilities under construction for Melbourne and Perth
  - Two branch domestic freight strategy for Melbourne
- Transport operations have introduced "limited carrier's risk" for loss or damage (\$2,000 per unit) from 1<sup>st</sup> April



Prestons NSW - extension



#### Australia ...

- Air & Ocean profitability continues to improve
  - Market share increasing inbound
  - Perishable capability now in Melbourne,
     Sydney and Brisbane, and assisting outbound volumes
  - Management change in place looking for increased pace of growth



Air & Ocean, Eagle Farm QLD



#### Australia ...

#### OUTLOOK

Increased sales activity needed to see revenues improve further

- Building costs will continue to impact results for Logistics and Transport in the short term
- Concern over Australian economic outlook in the short term
- Air & Ocean growth to continue
- First half result expected to disappoint

Expecting strong <u>long-term</u> growth; infrastructure investments assisting



#### The Americas

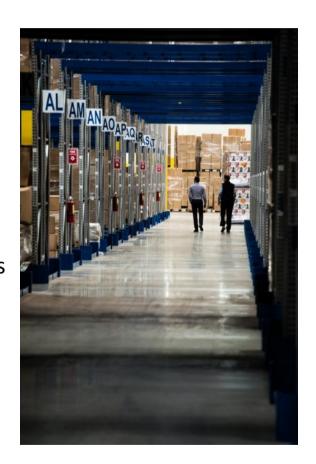
- Regional sales revenue much improved, driven by Mainfreight growth
  - Stronger domestic volumes
  - LCL everyday freight
- Q4 saw volume (sales) slow
  - Large Air & Ocean account reduced air freight volumes and margin
  - Development of fixed road linehaul increasing direct costs
- Expect fixed road linehaul network to increase to 100-plus routes per week – will continue to impact margins
- Some inter-modal (rail) being used





#### The Americas

- Separation of Logistics into standalone business/ facilities
  - Los Angeles warehouse established initial fixed cost
  - Newark/Dallas in planning stage
- Air & Ocean growth improved, although margins disappointed
  - Substantial customer gains expected next 3 months





#### The Americas ...

- CaroTrans profitability and revenue growth disappointed
  - Sales penetration / uptake poor
  - Margins compromised via poor operational management
    - Utilisation of containers
    - Port disruptions
    - Cargo repositioning
- Import development improving
  - Providing greater inbound control
  - Essential for offshore development





#### The Americas ...

#### OUTLOOK MAINFREIGHT

- Domestic linehaul and product development advancing
- Returns to date too small vis-à-vis the size of market
- Air & Ocean growth focused on Euro/Asia trade lanes
- Expect new customer gains to assist growth expectations

# OUTLOOK CAROTRANS

- Operational efficiencies under review
- Sales growth expectations in the spotlight
- Expect similar performance year-on-year until greater momentum is found



## Europe

- Improvement in sales and EBITDA performance
- Logistics is the biggest contributor, improving utilisation and margins (efficiency)
- Belgium management issues addressed
- Customer gains assisting Belgium turnaround
  - More to do to gain benefits
- Air & Ocean growth gaining traction
  - USA/Asia trade lane growth
- Bigger focus on sales capability and growth
  - 30% additional sales people (63 to 84 people)





## Europe ...

#### **OUTLOOK**

- Expect ongoing improvement across network
- More improvement still required, particularly Belgium/ France
- Domestic freight volumes improving
- Air & Ocean growth as Asia/USA trade lanes are developed
- Logistics returns improvement expected to continue



#### Asia

- Good improvement in revenue growth and EBITDA
- Large increase in air freight volume
  - USA port disruptions assisted
  - Mostly ex Southern China / Hong Kong region
- Sales structure / numbers strengthened
  - More in-country sales volume
  - Expect this to continue
- New branches opened
  - Beijing predominantly air freight
  - Khaosiung southern Taiwan
- Vietnam will be next country
  - Business licensing underway
  - Expect to open second half of 2015





#### Asia ...

#### OUTLOOK

- Continuation of sales growth and EBITDA improvement
- Stronger focus on European trade lane growth
- Southeast Asian development continuing
  - Thailand profitable
  - Singapore growing
  - Vietnam presence will help US trade in particular





# **Group Outlook**

#### **SHORT-TERM**

- Expect Australian domestic results to stall through first half
   of 2016 financial year cost structure ratios to be addressed
- Ongoing improvement expected across balance of business excluding CaroTrans

# MEDIUM TO LONG-TERM

Sufficient growth momentum across all markets

#### **CAPITAL**

 Capital investment in New Zealand/Australia properties will continue for next 3 years to provide sufficient infrastructure

**NETWORK** 

Global network development to continue as demand requires



## Financial Calendar F16

Annual Meeting of Shareholders

F15 – 6 months ended 30 September 2015

F15 – 12 months ended 31 March 2016

#### **RELEASE DATE**

29 July 2015 10 November 2015 26 May 2016

